



**NATIONAL ENERGY POLICY INITIATIVE
EXPERT WORKSHOP ON NATIONAL ENERGY POLICY**

February 1–3, 2002
Airlie House, Warrenton, Virginia

Appendix A

Expert Group Participants



Peter A. Bradford

Visiting Lecturer in Energy Policy at the Yale School of Forestry and Environmental Studies, Yale University

President, Bradford Brook Associates

Formerly Chair of the New York Public Service Commission and the Maine Public Utilities Commission, and Commissioner on the U.S. Nuclear Regulatory Commission

Peter A. Bradford currently teaches *Energy Policy and Environmental Protection* at the Yale School of Forestry and Environmental Studies, and has taught *Electric Utility Restructuring and the Environment* at the Vermont Law School. He advises on energy, telecommunications and water regulation and policy in the United States and overseas, and is an associate with the Regulatory Assistance Project. Mr. Bradford served as chair of the New York Public Service Commission from 1987 to 1995. Before that, he chaired the Maine Public Utilities Commission and was a commissioner on the U.S. Nuclear Regulatory Commission. He served on a panel advising the European Bank for Reconstruction and Development on how best to replace the Chernobyl nuclear plant. He is presently a member of the Policy Advisory Council of the China Sustainable Energy Program, the Board of Directors of the Union of Concerned Scientists and the Nuclear Control Institute, and the Advisory Board of Rocky Mountain Institute. He is the author of *Fragile Structures: A Story of Oil Refineries, National Security and the Coast of Maine*. His articles have appeared in publications throughout the U.S. and abroad.



Thomas R. Casten

Founding Chairman and CEO, Private Power, LLC

Thomas R. Casten is the Founding Chairman and CEO of Private Power LLC, an independent power developer in Oak Brook, Illinois, that focuses on projects using waste heat and waste fuel. Earlier, Casten founded and was CEO of Trigen Energy Corporation, served as CEO of Cogeneration Development Corp., and spent eleven years with Cummins Engine Co. Casten served as president of the International District Energy Association and received the Norman R. Taylor Award for distinguished achievement. He serves on the board of the American Council for an Energy-Efficient Economy, the Center for Inquiry, and the Fuel Cell Energy Board and is currently serving as President of the International Cogeneration Alliance. His book *Turning off the Heat* (Prometheus Press, 1998) analyzes policy issues concerning energy costs, pollution control and climate change mitigation. He testifies frequently to Congress, state governments, and regulatory agencies.



J. Michael Davis

CEO, Avista Labs

Formerly Assistant Secretary, U.S. Department of Energy

J. Michael Davis is Chief Executive Officer, Avista Labs, which he joined in September of 2000 to focus on maximizing the business value of the firm's unique fuel cell technology for customers, shareholders and employees. Davis's background includes strong international sales, acquisition and business development expertise in the field of distributed generation. Additionally, he has extensive experience in government policy and private business end-user sectors of the U.S. economy in the area of energy efficiency and renewable energy. Davis most recently served as company president and CEO of Kyocera Solar, the world's largest producer and supplier of solar electric components and systems. He was previously president and CEO of Golden Genesis Company, where, prior to being acquired by Kyocera, he established the company as the largest publicly traded distributor, integrator and marketer of solar electric systems and products for distributed power applications in the Western Hemisphere. Davis has also owned and operated a private mechanical contracting firm. Prior to joining Avista Labs, Davis was president of the Solar Energy Industries Association. He served as Assistant Secretary, U.S. Department of Energy, for Conservation and Renewable Energy from 1989 to 1993, launching such programs as the U.S. Advanced Battery Consortium, the Renewable Energy Production Incentive and the Photovoltaic Manufacturing Initiative. Davis received his BS in Civil Engineering from the U.S. Air Force Academy in 1969 and his MS from the University of Illinois in 1970. Davis also served as an Associate Professor of Mathematics and Civil Engineering at the USAFA following service in Vietnam.



Stephen J. DeCanio

Professor of Economics, University of California, Santa Barbara

Formerly Senior Staff Economist at the President's Council of Economic Advisers

Stephen J. DeCanio is Professor of Economics at the University of California, Santa Barbara. He received his Ph.D. in Economics from the Massachusetts Institute of Technology in 1972, and taught at Yale from 1972 to 1978 before moving to U.C.S.B. He has served as Senior Staff Economist at the President's Council of Economic Advisers (1986–1987), and four times has been a member of the Economic Options Panel convened by the United Nations Environment Programme to review economic aspects of the Montreal Protocol on Substances that Deplete the Ozone Layer. He was one of the recipients of the U.S. Environmental Protection Agency's Stratospheric Ozone Protection Award in 1996. Professor DeCanio's research areas include global environmental protection, organizational behavior, and economic history. Some of his recent papers are: "Economic Modeling and the False Tradeoff Between Environmental Protection and Economic Growth" in *Contemporary Economic Policy* (1997), "Investment in Energy Efficiency: Do the Characteristics of Firms Matter?" (with William E. Watkins) in *The Review of Economics and Statistics* (1998), "Information

Processing and Organizational Structure” (with William E. Watkins) in the *Journal of Economic Behavior and Organization* (1998), “Estimating the Non-Environmental Consequences of Greenhouse Gas Reductions Is Harder Than You Think,” in *Contemporary Economic Policy* (1999), “The Importance of Organizational Structure for the Adoption of Innovations” (with Catherine Dibble and Keyvan Amir-Atefi) in *Management Science* (2000), and “Organizational Structure and the Behavior of Firms: Implications for Integrated Assessment” (with Catherine Dibble and Keyvan Amir-Atefi) in *Climatic Change* (2001). He is one of the Lead Authors of Chapter 5, “Financing and Partnerships for Technology Transfer,” of the IPCC Special Report of Working Group III, *Methodological and Technological Issues in Technology Transfer* (eds. Bert Metz, Ogunlade R. Davidson, Jan-Willem Martens, Sascha N.M. van Rooijen, and Laura Van Wie McGrory, Cambridge University Press, 2000).



Reid Detchon

Consultant, United Nations Foundation

Formerly Principal Deputy Assistant Secretary, U.S. Department of Energy

Reid Detchon is a consultant for the United Nations Foundation in Washington, D.C., working on domestic and international energy policy issues. Previous to June, 1999, he spent six years at Podesta Associates, a government relations and public affairs firm in Washington, D.C. Mr. Detchon provided public policy and government relations consulting on matters relating to energy and environmental issues and technology development. He founded and served as executive director of the Biomass Energy Alliance, a coalition of businesses, utilities, and farm and environmental groups promoting the potential benefits of using biomass for energy, and was co-director of the American Bioenergy Association, a trade association and advocacy group. From 1989 to 1993 Mr. Detchon served as the Principal Deputy Assistant Secretary for Conservation and Renewable Energy at the U.S. Department of Energy. He led the transition team at the Energy Department for the incoming Bush administration and acted as a consultant to Secretary James Watkins during the initial months of his tenure. Mr. Detchon worked for five years in the U.S. Senate, advising Senator John Danforth of Missouri on energy and environmental issues. He is a 1970 graduate of Yale University.



John D. "Jack" Edwards

Professor of Geology, University of Colorado

John D. "Jack" Edwards, petroleum geologist, has been a professor of geology at the University of Colorado, Boulder, since 1992. He received his BS in Mechanical Engineering from Cornell and a PhD in geology from Columbia. Following two years as a field geologist with the USGS in Mexico, Dr. Edwards joined Shell Oil Company, which was to be his employer for 37 years. From 1950 to 1962, he worked in field geology, pho-

togeology and subsurface interpretation. From 1962 to 1965 he was District Geologist and Area Exploration Manager. In 1966, he was appointed Chief Geologist of Shell Oil in New York, and later Assistant to the Vice President of Exploration. He held the posts of Exploration Training Manager and Latin American Exploration Operations Manager with Pecten International, a Shell subsidiary. His significant exploration career discoveries include the trillion-cubic-foot JM gas field in West Texas and the 300-billion-cubic-foot gas field in the Santos Basin of Brazil, as well as smaller fields. His publications include the 1997 article, “Crude Oil and Alternate Energy Production Forecasts for the Twenty-First Century, United States and World: The End of the Hydrocarbon Era.”



John H. "Jack" Gibbons

President, Resource Strategies

Formerly Assistant to the President for Science and Technology, Director of the Office of Science and Technology Policy, and Director of the U.S. Congressional Office of Technology Assessment

John H. Gibbons served as Assistant to the President of Science and Technology and Director of the Office of Science and Technology Policy from 1993 to 1998. Prior to that Dr. Gibbons was Director of the U.S. Congressional Office of Technology Assessment for over thirteen years. Before he was appointed to head OTA, Dr. Gibbons was Director of the Energy, Environment, and Resources Center and Professor of Physics at the University of Tennessee, where he directed program emphasizing energy management and efficiency and use and the environmental impacts of energy production and use. Prior to that he was the first Director of the Federal Office of Energy Conservation where he initiated and directed work on energy efficiency and public awareness programs about the value and need for energy conservation. Dr. Gibbons began his professional career at Oak Ridge National Laboratory where he was a group leader in nuclear geophysics and then became director of ORNL™s environmental program. Since leaving the White House, Dr. Gibbons has served as the Karl T. Compton Lecturer at MIT, and Senior Fellow at the National Academy of Engineering where he assisted the NAE president on a variety of topics including NAE's program in Earth Systems Engineering. He has been Senior Advisor to the U.S. Department of State and also served in 2000–2001 as the elected President of Sigma Xi, The Scientific Research Society. Dr. Gibbons is on the National Advisory Council of the National Renewable Energy Laboratory and is a member of the Steering Committee of the National Assessment of Climate Change. He is a member of The National Academies International Advisory Board and serves on the boards of Dynamac Corporation, Supercritical Combustion Corporation, GSC Corporation, and Interstate General, LP.



Victor Gilinsky

Independent Consultant, Energy Issues

Formerly Commissioner of the Nuclear Regulatory Commission and a former head of the RAND Corporation Physical Sciences Department

Victor Gilinsky, an independent consultant based in the Washington area, has advised energy companies, security firms, research institutes, state bodies, federal departments, and other entities on energy issues, primarily nuclear and electrical energy issues arising in litigation, and on national security issues. He is a former commissioner of the Nuclear Regulatory Commission and a former head of the RAND Corporation Physical Sciences Department. He holds a PhD in physics and is a recipient of Caltech's Distinguished Alumni award.



Daniel M. Kammen

Professor of Energy and Society in the Energy and Resources Group (ERG),
Professor of Public Policy in the Goldman School of Public Policy, Professor
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Daniel M. Kammen is Professor in the Energy and Resources Group (ERG) and Professor of Public Policy in the Goldman School of Public Policy, both at the University of California, Berkeley. He is also the founding director of the Renewable and Appropriate Energy Laboratory (RAEL), based in the Department of Nuclear Engineering at Berkeley. Professor Kammen received his doctorate in physics for work on theoretical solid state physics and computational biophysics. At California Institute of Technology, where he did postdoctoral work, and then as a Lecturer in Physics and in the Kennedy School of Government at Harvard University, Kammen developed a number of projects focused on renewable energy technologies and environmental resource management. At Harvard he also worked on risk analysis as applied to global warming. Kammen received the 1993 21st Century Earth Award, recognizing contributions to rural development and environmental conservation. He is the author of over 120 journal publications and *Should We Risk It?*, a book on environmental, technological, and health risks. He has been featured extensively on radio, on television and in print as an analyst of energy, environmental, and risk policy issues.

Further information on his research, publications, teaching and policy work is available at *RAEL WWW pages*: <http://socrates.berkeley.edu/~rael>

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Henry Kelly

President, Federation of American Scientists

Henry Kelly is the President of the Federation of American Scientists (FAS) a privately funded non-profit organization founded in 1945. Dr. Kelly received a PhD in physics from Harvard University and is a fellow of the American Physical Society. Before he joined FAS in July, he spent over seven years as Assistant Director for Technology in the White House's Office of Science and Technology helping negotiate and implement major administration research partnerships in energy and the environment, information technology, and learning technology. These included partnerships for new automobile and truck technology, housing technology, bioprocessing technology, and information technology. He convened the President's Information Technology Advisory Committee and helped translate their advice into a large expansion and refocusing of federal information technology research. Prior to his work in the White House he was a Senior Associate at the Congressional Office of Technology Assessment where he worked on international security, economic policy, energy and the environment. He was Assistant Director for the Solar Energy Research Institute (Now NREL) and spent four years working for the Arms Control and Disarmament Agency. Kelly is an elected fellow of the American Physical Society, 2002 winner of the APS' Leo Szilard Lectureship Award for "promoting the use of physics for the benefit of society" and was named the biannual "Champion of Energy Efficiency" in 2000 by the American Council for an Energy Efficient Economy. He is the author of numerous books and articles on issues in science and technology policy.



Amory B. Lovins

CEO (Research), Rocky Mountain Institute

Former member, U.S. Department of Energy, Energy Research Advisory Board

Amory B. Lovins, a MacArthur Fellow and consultant experimental physicist, is CEO (Research) of Rocky Mountain Institute. He has advised the energy and other industries for nearly three decades as well as the Departments of Energy and Defense. Published in 27 books and hundreds of papers, his work, often with co-CEO L. Hunter Lovins, has been recognized by the "Alternative Nobel," Onassis, Nissan, Shingo, and Mitchell Prizes, the Happold Medal, and the Heinz, Lindbergh, Hero for the Planet, and World Technology Awards. The Lovinses founded in 1982 and continue to lead Rocky Mountain Institute (www.rmi.org), an independent, market-oriented, nonprofit applied research center. RMI spun off E SOURCE (www.esource.com) in 1992 and Hypercar, Inc. (www.hypercar.com), which Mr. Lovins chairs, in 1999. RMI's ~50 staff foster the efficient and restorative use of resources to make the world secure, prosperous, and life-sustaining. Hypercar, Inc. is transforming how the world designs and builds cars. The Lovinses' latest book, with entrepreneur Paul Hawken, is *Natural Capitalism: Creating the Next Industrial Revolution* (www.natcap.org); his next, with RMI colleagues, is *Small Is Profitable: The Hidden Economic Benefits of Making Electrical Resources the Right Size*.



Rose McKinney-James

President and CEO, Energy Works Consulting

Rose McKinney-James is President of Brown and Partners Advertising and Public Relations of Las Vegas. She received a BA from Olivet College, Olivet, Michigan and a JD from Antioch School of Law, Washington, DC. Ms. McKinney-James previously served as President, Government Affairs, for Faiss Foley Merica Advertising. She was first President and CEO of Corporation for Solar Technology & Renewable Resources (CSTRR). She has served on the Public Service Commission of Nevada and has been an officer in the National Association of Regulatory Utility Commissioners. Ms. McKinney-James has also served on the Review Panel of the U.S. Department of Energy's Concentrating Solar Power and Sun Lab, Chaired the Nevada Governor's Renewable Energy and Energy Conservation Task Force, and served on the National Advisory Committee for Transportation of Hazardous Materials. Ms. McKinney-James is also past Intergovernmental Relations Director for the City of Las Vegas. She received the Solar Commendation award of the Federal Energy Management Program (FEMP) in 1997.



C. Michael Ming

Managing member, K. Stewart Energy Group LLC

Mike Ming, is an independent oil and gas producer in Oklahoma City, Oklahoma. He holds a BS degree in Petroleum Engineering and an MS degree in Engineering Management, both from Stanford University, and is a Registered Professional Engineer in the State of Oklahoma. He has worked in all phases of the upstream oil and gas industry, primarily in engineering and operations for major and independent companies. His experience includes onsite drilling and production engineering for Chevron USA in the Rocky Mountains, operations management for Bracken Exploration Company (a small cap publicly held independent exploration company), and as a principal and Vice President of Engineering at K. Stewart Petroleum Corp (a small privately held technology based independent natural gas exploration company) which was sold in June, 2001. He and his two partners of over twenty years formed K. Stewart Energy Group LLC in June, 2001 to provide technical, managerial, and financial expertise to the oil and gas industry. Mike has served over ten years on the Petroleum Investments Committee at Stanford University, three of those as Chairman, and is actively involved in the development of the School of Earth Sciences, the Earth Systems Program, and the department of Civil and Environmental Engineering energy programs.



Ernest J. Moniz

Professor of Physics, Massachusetts Institute of Technology
Formerly Under Secretary, U.S. Department of Energy

Ernest J. Moniz is Professor of Physics at the Massachusetts Institute of Technology, where he has served on the faculty since 1973. He served as Under Secretary of the U.S. Department of Energy from October 1997 until January 2001. In that role, he had programmatic oversight over the offices of Science, Fossil Energy, Energy Efficiency and Renewable Energy, Environmental Management, Civilian Radioactive Waste Management, and Nuclear Energy, Science and Technology. Dr. Moniz also served from 1995 to 1997 as Associate Director for Science in the Office of Science and Technology Policy in the Executive Office of the President, where his responsibilities spanned the sciences, science education, and university-government partnerships. At MIT, Dr. Moniz served as Head of the Department of Physics and as Director of the Bates Linear Accelerator Center. His principal research contributions have been in theoretical nuclear physics, particularly in advancing nuclear reaction theory at high energy. Dr. Moniz received a BS in physics from Boston College and a PhD in theoretical physics from Stanford University. He received the 1998 Seymour Cray HPCC Industry Recognition Award for vision and leadership in advancing scientific simulation.



William A. Nitze

President, Gemstar Group
Formerly Deputy Assistant Secretary of State for Environment

William A. Nitze, President of Gemstar Group, holds BA degrees from Harvard College and Wadham College, Oxford, and a JD degree from Harvard Law School. During 14 years' work with Mobil, Mr. Nitze became familiar with the oil business in North America, Asia, Africa and Latin America. As Deputy Assistant Secretary of State for Environment in the Reagan and Bush administrations, he was principal negotiator on numerous multilateral issues. In 1988, he played a key part in creating and organizing the Intergovernmental Panel on Climate Change. In his position of Assistant Administrator for International Activities at EPA from 1994 to the end of the Clinton Administration, Mr. Nitze gave EPA an important role in the implementation of NAFTA. As president of the Alliance to Save Energy, he led a broad coalition of business, government, labor and consumer interests in supporting and implementing policies and programs to promote energy efficiency. Mr. Nitze is author of a monograph entitled *The Greenhouse Effect: Formulating a Convention under the Auspices of the Royal Institute of International Affairs and ELI*. Elements of the monograph were incorporated into the Framework Convention on Climate Change signed in 1992.



John A. "Jack" Riggs

Executive Director of the Program on Energy, the Environment, and the Economy, The Aspen Institute

Formerly Staff Director, U.S. House Energy and Power Subcommittee, and Principal Deputy Assistant Secretary for Policy, U.S. Department of Energy

John A. Riggs is Executive Director of the Program on Energy, the Environment, and the Economy at The Aspen Institute. From 1993 to 1995 he was Principal Deputy Assistant Secretary and then Acting Assistant Secretary for Policy and International Affairs at the Department of Energy, and he served for 20 years on the staff of the U.S. Congress, including 13 years as staff director of the House Subcommittee on Energy and Power. He also served in Vietnam and Brazil with the Agency for International Development and has taught energy policy at the University of Pennsylvania. He is a graduate of Swarthmore College, where he is a member of the Board of Managers, and has a masters degree in public policy from the Woodrow Wilson School at Princeton University.



Gary D. Simon

Senior Vice President, Northeast Utilities System

Gary D. Simon is Senior Vice President—Enterprise Development and Analysis for the Northeast Utilities System. He is responsible for evaluating enterprise strategies relating to markets, structural issues, return on investment, and the company's competitive position within a deregulated environment. Simon earned a bachelor of arts degree in microbiology from Indiana University in 1970 and a Master of Science degree in ecology from the University of California in 1984. Simon joined NU in April, 1998. For nine years previously he was Senior Director, Cambridge Energy Research Associates (CERA), and headed the firm's global electric power practice. Prior to CERA, from 1984 to 1989 he was with the El Paso Natural Gas Company as Director of California Affairs and then Vice President of Marketing. Earlier he served in various leadership roles with the California Energy Commission staff and with the staff of the California State Assembly.



Bruce Smart

Retired Chairman and CEO, Continental Group

Formerly Undersecretary of Commerce for International Trade

Bruce Smart is a retired career businessman and government executive. Following 32 years with the Continental Group (previously Continental Can Company), he retired as Chairman and CEO of that *Fortune* 100 company to be Undersecretary of Commerce for International Trade, developing U.S. trade policy and negotiating trade agreements. He later served for four years as a Senior Fellow of the World Resources Institute. He is a

director of The League of Conservation Voters, and co-chair of the Republican Main Street Partnership's environmental task force. A life-long conservationist, he has written extensively on business, ethics, and the environment. His book *Beyond Compliance: A New Industry View of the Environment* describes steps forward-looking companies are taking to adapt to and benefit from changes driven by environmental needs. Previously he served as Vice Chairman of Smith College and of The Nature Conservancy, and is a recipient of TNC's Oak Leaf Award for service to conservation. He has served on two Loudoun County committees addressing the consequences of urban sprawl. Smart is a past director of several major corporations, most recently Chevron, where he chaired that company's Public Policy Committee. He is a graduate of Harvard College, and holds a Masters in Civil Engineering from MIT.



James L. Sweeney

Professor of Management Science and Engineering, Senior Fellow, Institute for Energy Policy Research, Senior Fellow, Hoover Institution on War, Revolution and Peace, Stanford University

James L. Sweeney is Professor of Management Science and Engineering, an affiliated faculty member of the Department of Economics, a Senior Fellow of the Stanford Institute for Economic Policy Research, and a Senior Fellow of the Hoover Institution on War, Revolution and Peace. Until September 1999, he served as chairman of the Stanford Department of Engineering-Economic Systems and Operations Research. At Stanford he has served as the Director of the Energy Modeling Forum for seven years, the Chairman of the Institute for Energy Studies, and the Director of the Center for Economic Policy Research (now named the Stanford Institute for Economic Policy Research). He has served as co-editor of the journal *Resource and Energy Economics* and serves on the editorial board of *The Energy Journal*. He was a founding member of the International Association for Energy Economics. He is a Senior Fellow of the U.S. Association for Energy Economics and a Fellow of the California Council on Science and Technology. In the early 1970s he served as Director of the Office of Energy Systems Modeling and Forecasting of the U.S. Federal Energy Administration. He holds a B.S. degree from MIT in Electrical Engineering and a Ph.D. from Stanford University in Engineering-Economic Systems.



C.E. (Sandy) Thomas

President, H2Gen Innovations, Inc.

Dr. Thomas is co-founder and President of H2Gen Innovations, Inc. of Alexandria, Virginia, a venture capital-backed company established exclusively to manufacture low-cost hydrogen fueling appliances to support the emerging fuel cell markets. Prior to founding H2Gen in February 2001, Dr. Thomas was Vice President for Energy and Environment at Directed Technologies, Inc., where in 1993–1997 he led a multi-year joint

project with the Ford Motor Company and the U.S. Department of Energy to evaluate hydrogen infrastructure options and hydrogen safety issues. More recently, he analyzed and compared the use of gasoline, methanol and hydrogen for fuel cell vehicles. Prior to joining DTI, he served as a legislative assistant to Senator Tom Harkin (Iowa-D) from 1987 to 1993 after winning a Fellowship on Science, Arms Control and National Security from the American Association for the Advancement of Science. Previous research areas included coherent optical data processing, laser fusion and amorphous silicon photovoltaics. Sandy received his Ph.D. in Electrical Engineering from the University of Michigan in 1971. He holds 11 U.S. patents and is a past co-chairman and honorary member of the National Hydrogen Association. He and his wife Anne have four children, five grandchildren and live in Alexandria, Virginia.



Bill White

President and CEO, WEDGE Group Incorporated

Bill White is the President and CEO of WEDGE Group Incorporated, a diversified investment firm with subsidiaries in oil and gas services, engineering and construction, and hotel and real estate businesses. Prior to joining WEDGE in 1997, Mr. White founded an international oil and gas company, and served as one of the managing partners for a leading law firm. Mr. White served as Deputy Secretary and Chief Operating Officer of the U.S. Department of Energy during 1993–1995. His responsibilities encompassed energy policy and environmental cleanup. Mr. White serves on the executive committee of the Greater Houston Partnership, and chairs its World Trade Division. He is a founder and member of the Steering Committee of Houston's Quality of Life Coalition, an organization comprised of over 50 civic, business, and environmental groups. His long record of civic activities includes service as Chairman of the Houston World Affairs Council, and Chairman of the Democratic Party of Texas. He is a member of the Council on Foreign Relations. Mr. White currently serves on numerous boards of public and private companies and nonprofit organization.

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